

		<b>Overall</b>			
		<b>Current</b>	<b>Estimate</b>		
		<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Services</b>					
Adults So	Adult Social Care	368,607	389,623	399,972	420,687
Public He	Public Health	324	324	324	324
Children,	Children, Schools & Families	197,657	201,082	195,563	194,244
Schools	Delegated Schools Budget	0	0	0	0
Environm	Environment & Infrastructure	124,598	126,497	128,790	134,390
Fire & res	Fire & Rescue Service	33,197	32,238	30,133	28,717
Customer	Customer & Communities	7,533	7,259	6,895	6,887
Legal, De	Legal, Democratic and Cultural services	17,976	19,109	16,990	16,958
Orbis	Orbis	38,045	37,405	34,649	33,852
Managed	Business Services - Managed services	42,493	41,944	43,010	44,328
	Organisational Leadership and				
Deputy Ci	Performance	9,390	8,866	8,627	8,568
Central is	Central Income & Expenditure	-814,997	-897,010	-890,798	-884,436
<b>Draft Net Budget</b>		<b>24,823</b>	<b>-32,663</b>	<b>-25,846</b>	<b>4,518</b>
<b>Movements</b>					
Open		3,698	24,823	-32,663	-25,846
Funding		13,988	-63,011	-3,965	-3,394
	Pay Inflation		4,800	3,605	3,545
	Non Pay inflation		19,024	19,364	19,530
	Demand		61,515	30,941	21,538
	Legislation		-19,990	-986	-49
	Market / Service Delivery		33,560	7,950	15,347
<b>Pressures</b>		<b>88,203</b>	<b>98,908</b>	<b>60,874</b>	<b>59,911</b>
		<b>105,889</b>	<b>60,720</b>	<b>24,246</b>	<b>30,672</b>
	Efficiency/ Service Transformation		-87,167	-47,965	-25,187
	Service reduction		-6,217	-2,127	-966
	Unidentified savings		0	0	0
<b>Savings</b>		<b>-81,067</b>	<b>-93,384</b>	<b>-50,091</b>	<b>-26,154</b>
Saving Proposals		0	0	0	0
<b>Draft Net Budget</b>		<b>24,823</b>	<b>-32,663</b>	<b>-25,846</b>	<b>4,518</b>
<b>Subjective</b>					
Council Tax		-614,903	-696,226	-714,831	-736,134
ASC precept		-11,829	-32,305	-55,077	-56,735
Bus Rates		-45,468	-48,300	-49,389	-50,503
Top up		-59,406	-60,567	-62,362	-47,093
RSG		-67,078	-28,000	-4,450	0
Trans Relief		-11,926	-12,175	0	0
DSG		-532,510	-532,099	-532,099	-532,099
Gov Grants		-169,016	-163,065	-155,373	-151,727
Partner Funding		-1,033	-926	-882	-874
Other Income		-147,994	-154,983	-159,909	-163,387
<b>Funding</b>		<b>-1,661,164</b>	<b>-1,728,646</b>	<b>-1,734,372</b>	<b>-1,738,552</b>
<b>Expenditure</b>		<b>1,685,986</b>	<b>1,695,982</b>	<b>1,708,527</b>	<b>1,743,070</b>
<b>Draft Net Budget</b>		<b>24,823</b>	<b>-32,663</b>	<b>-25,846</b>	<b>4,518</b>

**Director for:****Adult Social Care**

	<b>Current</b>		<b>Estimate</b>	
	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Services</b>				
Adult Social Care	368,607	389,623	399,972	420,687
<b>Draft Net Budget</b>	<b>368,607</b>	<b>389,623</b>	<b>399,972</b>	<b>420,687</b>
<b>Movements</b>				
Open	371,800	368,607	389,623	399,972
Funding	-4,139	-2,589	-2,270	-1,837
Pay Inflation	574	1,957	474	439
Non Pay inflation	7,014	7,737	7,535	7,649
Demand	23,623	22,149	20,887	20,640
Legislation	702	-500	0	0
Market / Service Delivery	24,365	17,824	3,701	3,787
Pressures	56,277	49,166	32,597	32,515
Efficiency/ Service Transformation	-55,332	-25,561	-19,978	-9,963
Service reduction	0	0	0	0
Unidentified savings	0	0	0	0
Savings	-55,332	-25,561	-19,978	-9,963
<b>Draft Net Budget</b>	<b>368,607</b>	<b>389,623</b>	<b>399,972</b>	<b>420,687</b>
<b>Subjective</b>				
Gov Grants	-580	-80	-80	-80
Other Income	-60,351	-63,439	-65,710	-67,547
Funding	-60,931	-63,520	-65,790	-67,627
Expenditure	429,538	453,142	465,762	488,313
<b>Draft Net Budget</b>	<b>368,607</b>	<b>389,623</b>	<b>399,972</b>	<b>420,687</b>

**Director for:****Public Health**

	<b>Current</b>		<b>Estimate</b>	
	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Services</b>				
Public Health	324	324	324	324
<b>Draft Net Budget</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>
<b>Movements</b>				
Open	324	324	324	324
Funding	3,085	948	975	950
Pay Inflation	0	45	45	46
Non Pay inflation	0	18	19	19
Market / Service Delivery	-2,735	666	-1,039	-1,015
Pressures	-2,735	729	-975	-950
Efficiency/ Service Transformation	-350	-1,677	0	0
Service reduction	0	0	0	0
Unidentified savings	0	0	0	0
Savings	-350	-1,677	0	0
<b>Draft Net Budget</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>
<b>Subjective</b>				
Gov Grants	-38,452	-37,504	-36,529	-35,579
Other Income	0	0	0	0
Funding	-38,452	-37,504	-36,529	-35,579
Expenditure	38,776	37,828	36,853	35,903
<b>Draft Net Budget</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>

**Director for: Children, Schools & Families**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Children's Services	96,761	105,947	105,024	102,883
Schools & SEND	63,037	61,164	61,022	61,873
Commissioning and Prevention	37,859	33,971	29,517	29,488
<b>Draft Net Budget</b>	<b>197,657</b>	<b>201,082</b>	<b>195,563</b>	<b>194,244</b>
<b>Movements</b>				
Open	178,411	197,657	201,082	195,563
Funding	0	-17,940	0	0
Pay Inflation	1,800	1,700	2,000	2,001
Non Pay inflation	4,498	4,600	5,000	5,000
Demand	10,340	22,345	4,100	1,400
Legislation	6,047	17,460	-1,000	0
Market / Service Delivery	7,361	390	-450	0
Pressures	30,046	46,495	9,650	8,401
Efficiency/ Service Transformation	-9,100	-21,430	-15,169	-9,720
Service reduction	-1,700	-3,700	0	0
Unidentified savings	0	0	0	0
Savings	-10,800	-25,130	-15,169	-9,720
<b>Draft Net Budget</b>	<b>197,657</b>	<b>201,082</b>	<b>195,563</b>	<b>194,244</b>
<b>Subjective</b>				
DSG	-119,131	-137,071	-137,071	-137,071
Gov Grants	-6,293	-6,288	-6,284	-6,280
Other Income	-42,232	-42,381	-42,940	-43,511
Funding	-167,656	-185,740	-186,295	-186,862
Expenditure	365,313	386,822	381,858	381,106
<b>Draft Net Budget</b>	<b>197,657</b>	<b>201,082</b>	<b>195,563</b>	<b>194,244</b>

**Director for: Delegated Schools Budget**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Delegated Schools Budget	0	0	0	0
Draft Net Budget	0	0	0	0
<b>Movements</b>				
Open	0	0	0	0
Funding	11,376	25,981	0	0
Demand	0	11,576	0	0
Legislation	0	-36,868	0	0
Market / Service Delivery	-11,376	-689	0	0
Pressures	-11,376	-25,981	0	0
Savings	0	0	0	0
Draft Net Budget	0	0	0	0
<b>Subjective</b>				
DSG	-413,379	-391,535	-391,535	-391,535
Gov Grants	-44,283	-40,146	-40,146	-40,146
Funding	-457,662	-431,681	-431,681	-431,681
Expenditure	457,662	431,681	431,681	431,681
Draft Net Budget	0	0	0	0

**Director for:****Environment & Infrastructure**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Environment & Planning	79,721	81,380	84,138	89,416
Highways & Transport	44,375	44,627	44,174	44,509
Emergency Management	502	490	478	465
<b>Draft Net Budget</b>	<b>124,598</b>	<b>126,497</b>	<b>128,790</b>	<b>134,390</b>
<b>Movements</b>				
Open	124,601	124,598	126,497	128,790
Funding	1,666	-291	-307	-268
Pay Inflation	439	446	454	461
Non Pay inflation	3,799	4,127	4,205	4,171
Demand	8,934	5,345	5,954	-502
Legislation	970	0	0	0
Market / Service Delivery	-10,240	1,589	-2,586	3,597
Pressures	3,902	11,507	8,027	7,727
Efficiency/ Service Transformation	-4,621	-7,417	-3,766	-893
Service reduction	-950	-1,900	-1,661	-966
Unidentified savings	0	0	0	0
Savings	-5,571	-9,317	-5,427	-1,859
<b>Draft Net Budget</b>	<b>124,598</b>	<b>126,497</b>	<b>128,790</b>	<b>134,390</b>
<b>Subjective</b>				
Gov Grants	-1,525	-1,514	-1,513	-1,505
Other Income	-12,604	-12,926	-13,254	-13,550
Funding	-14,129	-14,440	-14,767	-15,055
Expenditure	138,727	140,937	143,557	149,445
<b>Draft Net Budget</b>	<b>124,598</b>	<b>126,497</b>	<b>128,790</b>	<b>134,390</b>

**Director for: Fire & Rescue Service**

	<b>Current</b>		<b>Estimate</b>	
	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Services</b>				
Surrey Fire & Rescue Service	33,197	32,238	30,133	28,717
<b>Draft Net Budget</b>	<b>33,197</b>	<b>32,238</b>	<b>30,133</b>	<b>28,717</b>
<b>Movements</b>				
Open	34,883	33,197	32,238	30,133
Funding	-1,480	2,707	-3,327	826
Pay Inflation	0	0	0	0
Non Pay inflation	514	517	515	537
Demand	0	0	0	0
Legislation	-640	-13	0	0
Market / Service Delivery	1,220	-1,000	3,207	-979
<b>Pressures</b>	<b>1,094</b>	<b>-496</b>	<b>3,722</b>	<b>-442</b>
Efficiency/ Service Transformation	-1,300	-3,170	-2,500	-1,800
Service reduction	0	0	0	0
Unidentified savings	0	0	0	0
<b>Savings</b>	<b>-1,300</b>	<b>-3,170</b>	<b>-2,500</b>	<b>-1,800</b>
<b>Draft Net Budget</b>	<b>33,197</b>	<b>32,238</b>	<b>30,133</b>	<b>28,717</b>
<b>Subjective</b>				
Gov Grants	-9,778	-8,520	-11,823	-10,959
Other Income	-3,794	-3,502	-3,526	-3,564
Funding	-13,572	-12,022	-15,349	-14,523
Expenditure	46,769	44,260	45,482	43,240
<b>Draft Net Budget</b>	<b>33,197</b>	<b>32,238</b>	<b>30,133</b>	<b>28,717</b>

**Director for:****Customer & Communities**

	<b>Current</b>	<b>Estimate</b>		
	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Services</b>				
Coroner	1,775	1,740	1,716	1,730
Community Partnership & Safety	2,833	2,731	2,500	2,504
Trading Standards	2,006	1,923	1,842	1,826
CC Directorate Support	919	865	837	827
<b>Draft Net Budget</b>	<b>7,533</b>	<b>7,259</b>	<b>6,895</b>	<b>6,887</b>
<b>Movements</b>				
Open	7,116	7,533	7,259	6,895
Funding	-78	-39	-26	-14
Pay Inflation	0	0	0	0
Non Pay inflation	112	129	138	136
Demand	0	0	0	0
Legislation	543	0	0	0
Market / Service Delivery	110	57	26	2
Pressures	765	186	164	138
Efficiency/ Service Transformation	-270	-316	-266	-132
Service reduction	0	-105	-236	0
Unidentified savings	0	0	0	0
Savings	-270	-421	-502	-132
<b>Draft Net Budget</b>	<b>7,533</b>	<b>7,259</b>	<b>6,895</b>	<b>6,887</b>
<b>Subjective</b>				
Gov Grants	0	0	0	0
Partner Funding	-1,033	-926	-882	-874
Other Income	-932	-1,107	-1,239	-1,282
Funding	-1,965	-2,033	-2,121	-2,156
Expenditure	9,498	9,292	9,016	9,043
<b>Draft Net Budget</b>	<b>7,533</b>	<b>7,259</b>	<b>6,895</b>	<b>6,887</b>



**Director for: Legal, Democratic and Cultural services**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Legal Services	3,915	3,962	3,884	3,909
Democratic Services	4,500	5,851	4,535	4,552
Cultural Services	9,560	9,296	8,571	8,497
<b>Draft Net Budget</b>	<b>17,975</b>	<b>19,109</b>	<b>16,990</b>	<b>16,958</b>
<b>Movements</b>				
Open	18,362	17,976	19,109	16,990
Funding	-230	-77	-147	-97
Pay Inflation	0	0	0	0
Non Pay inflation	469	510	516	519
Demand	0	100	0	0
Legislation	286	-80	-12	-66
Market / Service Delivery	-94	1,331	-1,334	1
Pressures	661	1,861	-830	454
Efficiency/ Service Transformation	-818	-283	-1,042	-389
Service reduction	0	-367	-100	0
Unidentified savings	0	0	0	0
Savings	-818	-650	-1,142	-389
<b>Draft Net Budget</b>	<b>17,976</b>	<b>19,109</b>	<b>16,990</b>	<b>16,958</b>
<b>Subjective</b>				
Gov Grants	-3,753	-3,671	-3,658	-3,591
Other Income	-9,928	-10,087	-10,247	-10,411
Funding	-13,681	-13,758	-13,905	-14,002
Expenditure	31,656	32,867	30,895	30,960
<b>Draft Net Budget</b>	<b>17,976</b>	<b>19,109</b>	<b>16,990</b>	<b>16,958</b>

**Director for:****Orbis (70% Contribution)**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Orbis (70% contribution)	38,045	37,405	34,649	33,852
<b>Draft Net Budget</b>	<b>38,045</b>	<b>37,405</b>	<b>34,649</b>	<b>33,852</b>
<b>Movements</b>				
Prior year position	49,490	53,105	50,529	47,602
Funding	-152	-151	-154	-157
Pay Inflation	874	867	828	784
Non Pay inflation	79	107	110	111
Demand	0	0	0	0
Legislation	1,247	0	0	0
Market / Service Delivery	2,794	220	140	0
<b>Pressures</b>	<b>4,994</b>	<b>1,194</b>	<b>1,078</b>	<b>895</b>
Efficiency/ Service Transformation	-1,227	-3,619	-3,851	0
Service reduction	0	0	0	0
Unidentified savings	0	0	0	0
<b>Savings</b>	<b>-1,227</b>	<b>-3,619</b>	<b>-3,851</b>	<b>0</b>
<b>Draft Net Combined Budget</b>	<b>53,105</b>	<b>50,529</b>	<b>47,602</b>	<b>48,340</b>
<b>Subjective</b>				
ESCC Contribution	15,916	15,144	14,267	14,488
SCC Contribution	37,189	35,385	33,335	33,852
<b>Draft Net Combined Budget</b>	<b>53,105</b>	<b>50,529</b>	<b>47,602</b>	<b>48,340</b>
SCC Contribution	37,189	35,385	33,335	33,852
SCC Investment	856	2,020	1,314	
<b>Expenditure</b>	<b>38,045</b>	<b>37,405</b>	<b>34,649</b>	<b>33,852</b>
<b>Draft Net Budget</b>	<b>38,045</b>	<b>37,405</b>	<b>34,649</b>	<b>33,852</b>

**Director for: Business Services - Managed Budgets**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Human Resources and Organisational Development	4,590	4,256	4,339	4,424
Technology	12,461	12,365	12,510	12,764
Property	21,266	21,423	22,125	23,015
Procurement	853	868	884	900
Business Operations	227	237	247	257
Finance	3,096	2,795	2,905	2,968
<b>Draft Net Budget</b>	<b>42,493</b>	<b>41,944</b>	<b>43,010</b>	<b>44,328</b>
<b>Movements</b>				
Open	43,634	42,493	41,944	43,010
Funding	23	-38	12	-22
Pay Inflation	24	24	25	25
Non Pay inflation	1,370	1,184	1,237	1,293
Demand	0	0	0	0
Legislation	90	0	0	0
Market / Service Delivery	21	515	38	22
Pressures	1,505	1,723	1,300	1,340
Efficiency/ Service Transformation	-2,669	-2,234	-246	0
Service reduction	0	0	0	0
Unidentified savings	0	0	0	0
Savings	-2,669	-2,234	-246	0
<b>Draft Net Budget</b>	<b>42,493</b>	<b>41,944</b>	<b>43,010</b>	<b>44,328</b>
<b>Subjective</b>				
Gov Grants	0	0	0	0
Other Income	-10,524	-10,683	-10,796	-10,996
Funding	-10,524	-10,683	-10,796	-10,996
Expenditure	53,017	52,627	53,806	55,324
<b>Draft Net Budget</b>	<b>42,493</b>	<b>41,944</b>	<b>43,010</b>	<b>44,328</b>

**Director for:****Organisational Leadership and Performance**

	Current	Estimate		
	16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000
<b>Services</b>				
Strategy & Performance	2,891	2,711	2,677	2,639
Strategic Leadership	1,009	915	931	948
Communications	1,997	1,870	1,757	1,742
Customer Services	3,493	3,370	3,262	3,239
<b>Draft Net Budget</b>	<b>9,390</b>	<b>8,866</b>	<b>8,627</b>	<b>8,568</b>
<b>Movements</b>				
Open	9,341	9,390	8,866	8,627
Funding	346	9	-6	4
Pay Inflation	0	0	0	0
Non Pay inflation	140	147	149	152
Demand	0	0	0	0
Legislation	-260	-16	-2	-12
Market / Service Delivery	-16	0	1	0
Pressures	-136	131	148	140
Efficiency/ Service Transformation	-161	-520	-252	-204
Service reduction	0	-145	-130	0
Unidentified savings	0	0	0	0
Savings	-161	-665	-382	-204
<b>Draft Net Budget</b>	<b>9,390</b>	<b>8,866</b>	<b>8,627</b>	<b>8,568</b>
<b>Subjective</b>				
Gov Grants	-435	-419	-417	-405
Other Income	-480	-487	-494	-502
Funding	-915	-906	-911	-907
Expenditure	10,305	9,772	9,538	9,474
<b>Draft Net Budget</b>	<b>9,390</b>	<b>8,866</b>	<b>8,627</b>	<b>8,568</b>

<b>Director for:</b>	<b>Central Income &amp; Expenditure</b>			
	<b>Current</b>	<b>Estimate</b>		
	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Services</b>				
Central Income & Expenditure	-814,997	-897,010	-896,036	-896,439
Additional pressures	0	0	5,238	12,003
<b>Draft Net Budget</b>	<b>-814,997</b>	<b>-897,010</b>	<b>-890,798</b>	<b>-884,436</b>
<b>Movements</b>				
Open	-818,753	-814,997	-897,010	-890,798
Funding	4,729	-71,576	1,238	-2,826
Pay Inflation	0	0	0	0
Non Pay inflation	0	0	0	0
Demand	0	0	0	0
Legislation	-27	27	28	29
Market / Service Delivery	1,992	11,551	7,218	11,246
Pressures	1,964	11,579	7,247	11,275
Efficiency/ Service Transformation	-2,937	-22,016	-2,273	-2,086
Service reduction	0	0	0	0
Unidentified savings	0	0	0	0
Savings	-2,937	-22,016	-2,273	-2,086
<b>Draft Net Budget</b>	<b>-814,997</b>	<b>-897,010</b>	<b>-890,798</b>	<b>-884,436</b>
<b>Subjective</b>				
Council Tax	-614,903	-696,226	-714,831	-736,134
ASC precept	-11,829	-32,305	-55,077	-56,735
Bus Rates	-45,468	-48,300	-49,389	-50,503
Top up	-59,406	-60,567	-62,362	-47,093
RSG	-67,078	-28,000	-4,450	0
Trans Relief	-11,926	-12,175	0	0
DSG	0	-3,493	-3,493	-3,493
Gov Grants	-63,917	-64,923	-54,923	-53,182
Other Income	-495	-3,610	-4,836	-5,047
Funding	-875,022	-949,598	-949,360	-952,186
Expenditure	60,025	52,588	58,562	67,751
<b>Draft Net Budget</b>	<b>-814,997</b>	<b>-897,010</b>	<b>-890,798</b>	<b>-884,436</b>

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